IMIA Yearbook of Medical Informatics 2005: Ubiquitous Health Care Systems. Haux R, Kulikowski C, editors. Stuttgart: Schattauer; 2004. p. 173-182.

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Introduction

Germany

In the next decades, health care will be significantly influenced by our aging society and put a heavier burden on delivering quality and efficient services. To provide better health care, information and communications technologies (ICT) will increasingly be needed. There is no doubt that parallel to this need for ICT, there will be an increasing demand for well-educated

Research and Education

Achievements after Six Years of

The International Partnership for Health Informatics Education**

Abstract: Objectives: To inform the medical and health informatics community on the rational, goals, and the achievements of the International Partnership for Health Informatics Education – IPHIE, (IΦE), that was established at six universities in 1999: The University of Amsterdam, the Universities of Heidelberg and Heilbronn, the University of Health Sciences, Medical Informatics and Technology at Innsbruck, the University of Minnesota, and the University of Utah. *Methods*: We elaborate on the overall goals of IΦE and describe the current state of affairs: the activities undertaken and faculty and student experience related to these activities. In addition we outline the lessons we have learned over these past six years and our plans for the future. Results: $I\Phi E$ seeks to maintain, improve and promote medical and health informatics education through international collaboration of graduate and baccalaureate programs in medical and health informatics. IΦE members first started to collaborate by supporting and encouraging the exchange of talented students and faculty and by establishing joint master classes for honors students. Following the success of these activities, new initiatives were undertaken such as the organization of student workshops at Medical Informatics conferences and a joint course on strategic information management in hospitals in Europe. Conclusions: International partnerships such as IΦE take time to establish, and, if they are to be successful, maintaining leadership continuity is critically important. We are convinced that $I\Phi E$ promotes professionalism of future medical informatics specialists. There will be a continuing growth of globalization in higher education. It will therefore become increasingly important to offer educational programs with international components.

medical and health informatics specialists. To enhance the education of these future medical informatics specialists, we should offer them opportunities to share in the educational and research expertise and know-how of multiple universities and health care institutions. Today, international experience is widely regarded as an essential and integral part of a student's training and faculty's training. Internationally educated medical infor-

matics specialists may not only share their knowledge at international conferences, but many are willing to apply their expertise in international research projects, such as the Fifth and Sixth Framework Program of the European Commission [1]. As a byproduct, internationally trained medical informatics faculty and students may help to accelerate the dissemination of acquired knowledge and skills in the field and the promotion

^{**} Updated version of a paper that appeared in Methods of Information in Medicine 2005; 44(1):25-31.

of medical informatics research results on a more global level.

In addition, international experience in the field will enhance the marketability and employability of future medical informatics specialists. Preparing medical informatics students for these roles, however, requires proactive initiatives. In this paper, we report on one such initiative: an International Partnership for Health Informatics Education- IPHIE (IΦE) that was established in 1999 [2-3]. We describe the aims of this partnership, the universities involved, the activities undertaken

and our experiences, the lessons we have learned and our projections for the future.

An International Partnership for Health Informatics Education

In 1999, a group of five universities, including the University of Amsterdam [4-6], the Universities of Heidelberg and Heilbronn [7-11], the University of Minnesota [12], and the University of Utah [13-15], agreed that internationalized studies should constitute an

integral part of their educational programs. To stimulate this international orientation and education, they established IΦΕ [2-3]. In 2002, the University for Health Sciences, Medical Informatics and Technology (UMIT, [16-17]) also joined the partnership. The European universities offer medical informatics programs at the B. Sc., M. Sc. and Ph. D. levels [4-11, 16-17]. The US universities offer the M. Sc. and Ph. D. degrees [12-15]. Table 1 gives an overview of the duration, the degrees and specific characteristics of each of these universities.

Table 1. Overview of the characteristics of each of the programs of each of the partner universities within IΦE.

IΦE partner and programs:	Degrees offered:	Program length:	Program characteristics:
University of Amsterdam: Medical Information Sciences	B. Sc.	3 years 2 years	Founded: 1987 Intake: high school graduates Orientation: Health Information Sciences/ Informatics Founded: 1987 Intake: Baccalaureate graduates in biomedical informatics, physicians, informaticians
	Ph. D.	ca. 4 years	Specializations: Medical Decision Support, Health Care Management, Health Information Systems Founded: 1981
Universities Heidelberg and Heilbronn: Medical Informatics Health Information Management	B. Sc. + M. Sc. Ph. D. M.Sc.	4.5 years ca. 3-4 years 15 months	Founded: 1972 Intake: high school graduates Orientation: Medical informatics- total spectrum Specializations: Management in Health Care, Health Information Systems, Biomedical Signal and Image Processing, Medical Decision Support, Medical Biometry Founded: 1984 Founded: 2000
	171.501	TO MONULO	Intake: physicians
UMIT: Biomedical Informatics	B. Sc.	3 years 2 years	Founded: 2001 Intake: high school graduates Orientation: Biomedical/ Health Informatics Founded: 2001 Intake: Baccalaureate graduates in biomedical informatics, physicians, informaticians Specializations: Bioinformatics, Health Information Management, Medical Informatics
	Ph. D.	ca. 3-4 years	Founded: 2001
University of Minnesota: Health Informatics	M. Sc.	2 years	Founded: 1973 Intake: Baccalaureate graduates Specializations: Health Informatics Research Applications, Bioinformatics Founded: 1973
University of Utah: Medical Informatics	M. Sc.	4+ years 2 years 4+ years	Founded: 1973 Founded: 1964 Intake: Baccalaureate graduates, physicians, nurses Specializations: Health Information Systems, Public Health Informatics, Bioinformatics/Genetic Epidemiology, Medical Imaging Founded: 1964

The overall aim of this co-operation was to form a network for training and educating medical informatics students on an international level to prepare them for leading positions in medical information and communication technology [2-3].

These students are the next generation experts who will be responsible for the appropriate application of ICT to optimize complex information processing in health care. The sharing and dissemination of their knowledge and practical experiences with other students and faculty should help them to become more proficient in their field.

IΦE aims to achieve its mission by: 1) supporting and encouraging the exchange of students and faculty between universities, 2) organizing yearly joint master classes, 3) offering a joint European course on strategic information management, 4) organizing student workshops at international conferences, and 6) developing and sharing courseware. In addition to these activities, in a collaborative effort of the Academic Medical Center and IΦE, a Summer School on health informatics for international medical students was organized in 2004.

By encouraging our students to become more internationally oriented, we hoped to prepare them for international positions in the medical informatics field and to enhance their marketability and employability.

Experiences within IΦE

Student and Faculty Exchange

IΦE encourages student and faculty exchanges among partner schools. With the student exchange program, we aim to tailor students' master thesis work to their individual interests and to offer optimal challenges to deepen their knowledge and skills in specific medical informatics subject. A student may, for example, be interested in a research topic which is not a main theme

in the research program of their home university but is in the research domain of another I Φ E partner university. The student exchange program offers these students the option to carry out (part of) their master thesis project at the university that is well-known for its expertise in a specific research area. For example, in the past, the University of Minnesota was far ahead of the University of Amsterdam in its research in the area of telemedicine. Consequently, Amsterdam students interested in telemedicine fully subscribed to telemedicine projects at the Minnesota. Both universities have covered public health informatics as research theme. Such exchanges have lead students to carry out part of their research at their home site and part of their research at a host university. Thus these students are offered the opportunity to profit from both worlds and bring home new ideas that may add to their knowledge and final research outcomes.

The objective of the faculty exchange program is to deepen students' knowledge of specific medical informatics subjects by having IΦE faculty mem-

bers that are expert in these subjects, teach at another university program. For example, faculty members of the University of Heidelberg and UMIT have been teaching about hospital information systems at the Amsterdam program, faculty members of Amsterdam have been teaching about the formalization and implementation of clinical guidelines at the Heidelberg program and on the computerized patient record at the UMIT program.

Faculty receive the status of visiting faculty at the hosting school, and students have tuition fees waived. For visiting student research projects, a faculty member of the hosting institution serves as a thesis research advisor. Since its inception in March 1999, IΦE had seventeen student and twenty nine faculty exchanges between the partners (see Table 2 and 3).

After six years of the IΦE exchange program it is now clearly understood by students at each of the Universities. As a consequence the process of application and international exchange has become easier. Typically, a student must first contact a faculty member at his/her institution.

Table 2. Student movements between IΦE partners, 1999-2004.

	То	Europe			US	
From		AMS	H/H	UMIT	MN	SLC
	AMS		1999 (1)	2003 (1)	2000 (2) 2001 (1)	
be d	H/H	2000 (1) 2003 (1)			2000 (1) 2003 (1)	2002 (2) 2003 (4)
Europe	UMIT					
	MN		2004 (1)			
Sn	SLC		2002 (1)			

AMS = Amsterdam, H/H = Heidelberg/Heilbronn, UMIT=Innsbruck, MN = Minneapolis, SLC = Salt Lake City

Table 3. Faculty exchange between IΦE partners, 1999-2004.

	То	Europe			US	
`		AMS	H/H	UMIT	MN	SLC
From						
	AMS		2001 (3) 2002 (2) 2003 (2) 2004 (1)	2002 (2) 2003 (3) 2004 (1)		
be Be	Н/Н	2001 (3) 2002 (2)				2002 (1)*
Europe	UMIT	2004 (1)	2002 (2) 2003 (1) 2004 (1)			
	MN	2004 (1)	2004 (1)*			
Sn	SLC	2004 (2)				

AMS = Amsterdam, H/H = Heidelberg/Heilbronn, UMIT=Innsbruck, MN = Minneapolis, SLC = Salt Lake City, * = sabbaticals of several months.

The student applicant's acceptance into the program is based on an informal assessment of personality and ability, and also on the topics and scope of the student's project. Local faculty members then help facilitate student contact and project definition with the partner institution. For students coming to the United States (US), the US Visa application process is often a lengthy and stressful experience; on the other hand, most European students (depending on their nationality) who are going to a European Union school can easily transfer when their project definition is sufficiently advanced. Foreign students who are studying in the United States have had difficulty in receiving permission to attend a European partner school in the IΦE program. University administrations can assist in the paperwork to get admission to their respective country. The personal part of the exchange process must address nationality, academic and professional achievements, security and financial risks. Typically the candidates must have sufficient funding from a trusted source and proof of health insurance to come to a

US institution. Persons temporarily at a US university may have access to the university health plans for students, but must pay for the health insurance.

As already discussed, graduating from one's home university may be combined with research at a partner institution in a variety of ways, from short stays to full-length graduation projects in the host institution. The importance of guidance by academic faculty in home and host sites has become apparent.

More European students have come to the United States than Europeans going to the United States. The imbalance of movements between the American and European institutions is likely due to perceived language problems by the American students in Europe. However, funding issues and duration of student stays have also been important factors. For example, a European master thesis is part of a graduate curriculum which may last a maximum of up to one year (normally even less for Heidelberg/Heilbronn students), while in the United States a M. Sc. degree with thesis preparation typically takes two years and research

for the Ph.D. dissertation typically takes three to five years. A major source of funding for the American medical informatics students at the University of Minnesota and University of Utah is from National Library of Medicine (NLM) training grants. These NLM training grants have funding arrangements for US students completing their training at a US university. However, there is currently no equivalent funding source for foreign students. For students moving into or out of Heidelberg/ Heilbronn there is a dedicated yet limited public (state) funding resource – the Baden-Württemberg-Stipendium (Baden-Württemberg scholarship).

Personal contact is a major factor in stimulating student exchange: Exchanged visits of student groups and faculty exchanges among partner schools in the past have been the most important factor for achieving student mobility.

Master Classes

The idea of "Master Classes" was borrowed from the field of the performing arts, where experts coached novices to achieve mastery in their area of expertise. IΦE offers master classes in health informatics to provide an integrative forum for honors students [18]. These master classes include comparative international views of health care systems, opportunities for faculty/student interaction and promotion of professionalism. Starting in 1999, the week long master classes have been offered each summer to selected honors students from each of the participating medical/health informatics programs. The master classes have now been hosted once by each of the IΦE sites for up to four honors students and two faculty members from each of the institutions. Attendance has ranged from 25 to 30 participants each year. In addition to the faculty members and students from each program, invited experts who focus on topics important to the host

institution have also participated. Honors students from the partner programs apply their professional skills in small groups where they discuss, analyze, and critique selected topics from their own research or from the International Medical Informatics Association's (IMIA) Annual Yearbook of Medical Informatics. Frequently the master class is arranged in conjunction with an international conference such as MEDINFO or MIE that provides further opportunities for students and faculty to participate in panels and workshops. At each of the master classes there have also been opportunities for travel, sightseeing and visiting local health care facilities. A site visit to the university hospital organizing the master classes to showcase the hospital information strategy is always part of the master class program. Overall, systematic evaluations of the master classes have shown, among other things, that students highly appreciated the master class lectures, felt that they improved their professional knowledge and skills by the international exchanges during these classes, and had much better insight into what is going on in the medical informatics field worldwide as a result of the master classes [18]. The high level of interaction among students and faculty from different institutions and countries has provided an opportunity for important student and faculty interchange and has fostered international collaborations and better understanding of the challenges of sharing informatics progress internationally.

Joint International Course of the European Partners

Considering the global problems and solutions that national health care systems are increasingly forced to deal with [19-20], including medical informatics problems and solutions, it was decided that the European students should be trained to meet the demands of an increasingly interna-

tional health care environment. For this reason, since 2001, a joint international course on strategic information management in hospitals has been offered for medical informatics students from the University of Amsterdam, as well as medical informatics and health information management students from the Universities of Heidelberg/Heilbronn. Starting in 2002, medical informatics students from the M. Sc. program of UMIT have joined in the partnership and international course.

The course aims to answer the following questions:

- Why is systematic information processing in hospitals important?
- How are hospital information systems designed and why?
- What are attributes of good hospital information systems?
- How can we strategically manage hospital information systems?

The objective is to provide our students with the knowledge and skills necessary to begin professional, practical work after graduation and to be able to do research in the field.

The annual course is now organized in three blocks. Block 1, the first part of the course, is taught separately by teachers of the respective programs either in Dutch or in German, using the same e-learning platform and courseware [21-23]. This block also includes site visits in the respective university medical centers (i.e. Amsterdam, Heidelberg, and Innsbruck) and a presentation of the architectures and infrastructures of their hospital information systems. Finally, students are introduced to their exercises. The students are assigned to groups, typically consisting of students from all three countries. In Block 2 students start to work on their assigned projects. In Block 3 students and faculty meet for approximately three days at one institution (in 2001 they met at the University of Heidelberg, in 2002 at the University of Amsterdam, in 2003 at UMIT in Innsbruck and in 2004 at the University of Heidelberg again). During this block the final part of the course is jointly taught to all students in English. Students do group work to jointly finalize their assigned exercises and prepare their presentations. Finally they present the results of their exercises to the faculty members and students participating in the course [22-23].

Thus far, all student evaluations of these courses have been positive. Besides the benefit of working jointly with students from other countries, the combination of presenting knowledge about hospital information systems, and their clinical application in different university medical centers (with differing health care systems), have found to be very helpful. The strategy was found to be more helpful than a regular lecture series at their home university [23].

Student workshops

It was felt that sharing and disseminating research results and practical experiences with an international audience of medical informatics specialists would help students become more expert in the field. To this end, four student workshops at international medical informatics conferences have been held: the first, in 2000, as part of MIE in Hanover; the second, in 2001, as part of MEDINFO in London, the third at the 2003 MIE conference in San Marlo, and the fourth in 2004 as part of MEDINFO in San Francisco. A total of 24 graduate students in the university programs that form IΦE presented their thesis work to an international audience at one of these conferences. Typically, students reported they have discovered new ideas as they presented their thesis work. For instance, as a result of the suggestions put forward by the audience, students have found additional literature related to their research topic and have refined their research methodology.

As a byproduct of these workshops, students have also made new contacts in their research field.

In addition, the international medical informatics audience has been informed about research issues addressed by newcomers in the field. Overall, these workshops have promoted the discussion and exchange of ideas between these newcomers as well as the established international medical informatics community.

International Summer School

In addition to the need for highly educated medical informatics professionals to fulfill the increasingly complex task of information processing in health care, future health care clinical professionals should become aware of the field. The scope of potential challenges that informatics tools may bring to clinicians should be able to allow them to critically appraise the pros and cons of medical informatics tools so they might fundamentally change their daily clinical practice. With this thought in mind, in 2004, for the first time, a summer school on health informatics for international medical students was organized in a collaborative effort of the Amsterdam Academic Medical Center and IΦE. To help establish the program content of the two-week summer school course, reference was made to the IMIA recommendations for educating and training health care professionals in health informatics [24]. Table 4 gives an overview of the themes and work loads that were addressed in the summer school program.

The IMIA recommends that the work load for future health professionals for education in health informatics be at least comprise 2 ECTS credits. The two-week summer school course was made up of 60 contact hours and 20 self-study hours, which totalled 3 ECTS credits. Specific examples from the work of physicians within the AMC were used to exemplify the role of ICT

Table 4. Overview of the themes of the summer school course and student work load

Theme	Work load
Data, information, knowledge in health care	1 hour
Hardware, software, computer, networks, information systems, ICT	1 hour
Data quality control in health care	1 hour
Systematic information processing in health care	1 hour
Patient logistics and ICT solutions	2 hours
Advantages/ constraints of ICT use in health care	2 hours
Medical signal and image processing	6 hours
Organization of the health system	2 hours
Strategic information management in health care	4 hours
Use of information and communication tools in health care	8 hours
Medical terminology and coding (systems)	4 hours
Health Information systems and their characteristics	7 hours
The role of the patient record in data management	3 hours
Design and structure of the computer based patient record	3 hours
Medical decision making and the role of decision support tools	6 hours
Health telematics and telemedicine	3 hours
Evaluation of health information systems	2 hours
Public health informatics	4 hours

in health care. Emphasis was on practical training of these future medical professionals. Overall, the summer school course offered a combination of basic concepts, supported by handson training in health informatics applications, demonstrations, critical appraisal of literature and a computer practicum. A total of 19 international students participated in the course. To verify whether we succeeded in fulfilling our aims, we conducted a systematic evaluation. Overall, students indicated that course contents met their expectations and that the course contents level was appropriate. Students indicated that they saw great benefit for future medical students to attend the course. On a scale of 0-10 (10 being Best), students rated the quality of the course with a mean rate of 8.6. The major suggestion for improvement was to attract more students to

the summer school course by having better advertisement of future courses. Because of the success of the summer school, a similar summer school is being organized for 2005.

Lessons learned

A major objective of IΦE is to form a network for training and educating students on an international level and to have them become more proficient in the field by sharing in the knowledge and practical experience of faculty members and students of the other partner universities. Of each of the activities undertaken the evaluation results show, overall, that we succeeded in our goal. The international aspects of each of the IΦE activities are highly valued by both students and faculty members, students report that

they really improved their knowledge and professional skills as a result of the IΦE program [18, 23].

The student exchange program has increased our students' opportunities to tailor their education to their individual needs, while at the same time they become acquainted with international developments in medical informatics research. With the faculty exchange program, we have enhanced medical and health informatics education by making faculty members' expertise available to students of other IΦE partners.

We have learned that regular joint courses are possible and can be beneficial. Our experience with the international course on strategic information management in hospitals has shown that working jointly on exercises with students from other countries is very helpful in identifying the pros and cons of the various architectures and infrastructures of the hospital information systems at academic hospitals in different countries. This comparative analysis of the hospital information management strategy of these three European hospitals contributed to our students' in-depth understanding of the strategic information management in these hospitals and gave them new insights into ways of addressing common concerns in this respect. The international course is now fully integrated into the three medical informatics university programs of the participating European IΦE sites and credited. One problem which still remains is that each university has its own or national regulations for student credits and examinations. As a result, for example, we are not planning to extend this course to students at the American schools, because of problems of funding and of student credit exchange. In the future, we may open the international course to students in other European medical informatics programs. In future, the course may develop in a European post M. Sc.

course for other professionals in the health care field, such as health care professionals who are heading for a management position or for hospital managers.

The joint master classes for honors students from all our institutions have been outstanding. The twin aims of these classes are: 1) to enhance the participants' knowledge by offering additional 'master' lectures that cover in-depth medical informatics topics, and 2) to have international students learn from each other by discussing, analyzing and critiquing topics from their own research and from medical informatics articles. The second aim has been easily reached. Students see great personal benefit in these international exchanges and report improvements in their professional knowledge as a result of these exchanges. The first aim has been more difficult to achieve. Here we have noticed that, although our curricula had many similarities, there were also considerable differences. What students of one program knew was often new to students of another program. The Amsterdam University program's focus is less on mathematics than the other programs. As a consequence, the Amsterdam students needed some additional lectures in mathematics to be able to understand an advanced master class on image processing. We need to reassess the conceptual level of medical informatics in our curricula in light of the contents of the advanced lectures offered in the master classes. Furthermore, master class lectures have concentrated mainly on expertise related to the research programs of the hosting institution; further opportunities must be found for content addressing the differences in health care systems across nations.

For the summer school course, we emphasize that similar kind of introductory courses in the health informatics field for clinical health care professionals are needed to enable these professionals to use ICT tools, to make these professionals aware of the potential benefits and current limitations of ICT solutions in health care, and to prepare these professionals for their role as partners in designing and improving ICT tools in health care.

We can recommend setting up international partnerships of educational programs in the field if medical and health informatics, such as $I\Phi E$. Our six years of experience has shown us that international collaboration takes time to establish and leadership continuity is critically important. Funding of our students and faculty for their exchange is also an ongoing challenge. Since the tragedy of September 11th, 2001, we are now faced with Visa problems for some of our students. Overcoming these challenges is critical for international collaborations in higher education and in research in general.

Future projections

In accordance with the IMIA goals ([24-25], see also [26-28]) the members of our partnership are convinced that there will be a continuing increase of globalization in higher education, in spite of language barriers and differing national cultures and laws. It will become increasingly important to have educational programs with global offerings [24]. Schools forming such partnerships will now likely have an advantage over others, as institutions compete in a global educational market.

We aim to enhance medical and health informatics education and innovation, first in our own medical informatics university programs, but in the future on a more international scale. At the moment, our international partnership, $I\Phi E$, consists of schools in Europe and North America. In the future, we will consider partnership of schools from other continents. In this way, we hope to fully exploit the poten-

tial of international education. We will make maximum use of the advantages of modern information technology, in particular of e-learning platforms, but will not abandon a substantial amount of classroom education and close, personal student-faculty mentoring relationships. We also want to create specialized courses, offered by one of our participating universities, more available to all of our students.

As a consequence we have had to consider tuition and "transfer of credit" between institutions. In addition, the challenges of integrating faculty members across the six institutions as 'affiliated faculty' have become an increasingly relevant issue.

In spite of these difficulties, the required changes in our educational strategies will be kept in perspective so we do not lose sight of our intention to provide a high quality "international" education. Education at the university level is hardly possible without an integrated research environment. Strong links to integrated clinical and basic research facilities are of equal importance to our faculty and students.

Discussion

In clinical health care, efficient information management is vitally important to assure high quality and cost effective clinical patient care. In this context, the need for medical informatics specialists to support effective information processing in health care, through use of ICT, has become clear. Since medical informatics is a relatively new discipline, we are convinced that specialists should be able to share and profit from each others' knowledge and experience on an international scale. Our international exchange program I Φ E has been able to supplement the students' medical informatics education by providing exposure to: 1) Research programs and the specific faculty expertise from other universities, 2) Knowledge of other international students' research work and their accomplishments and 3) Other international health care systems, and health care organizations' information and communication architectures and infrastructures.

We believe that IΦE promotes professionalism of future medical informatics specialists through exchange of knowledge and educational experience in the medical informatics field across both national and international borders. Other universities have also cooperated in joint projects to promote multidisciplinary and international approaches in their educational programs [29-32]. In particular, the IT-**EDUCTRA** project of the Telematics Application Program produced teaching materials used by both educational institutions and health professionals to remedy the knowledge gaps of these professionals with respect to health informatics [31]. Health care management curricula have benefited from international collaboration by having advanced information technologies introduced into their programs [32]. A successful example of international collaboration in health informatics is the European M. Sc. postgraduate diploma in health informatics at the University of Surrey, which is offered by faculty of European universities [33]. The European Federation for Medical Informatics of the IMIA has encouraged high standards in education by advancing international co-operation and dissemination of knowledge through its working groups [34]. In 2000, one of these groups, the Working Group on Education, succeeded in formulating recommendations for accreditation of medical informatics programs [24]. The newest regional organization of the IMIA, the Asia Pacific Association for Medical Informatics, aims to advance health informatics in the Asia Pacific Region [35]. A major goal of all these initiatives is to accelerate the development of educational programs

in medical informatics and to educate a broad range of professionals, including school graduates, computer engineers, health care professionals (clinicians), and medical informatics specialists. In some of the international programs mentioned, course materials were prepared or offered by faculty of various universities in order to fully exploit partners' expertise.

For the most part, in these programs, students acquire their fundamental medical informatics knowledge at one educational institution. Our I Φ E international partnership hopes to continue to stimulate students to become more internationally oriented by having them prepare their thesis abroad, by attending our international master classes, by having the European students attend the course on strategic information management in hospitals and by having them present their research master thesis work to an international audience. In addition, faculty exchange within IΦE will deepen students' knowledge of medical informatics topics, advance their methodological skills and teach them to appraise new research areas.

In the future, IΦE may offer these and other opportunities for additional interactions among students, faculty and institutions to contribute to enhancing professionalism in the medical informatics field. We have discovered that many exciting experiences occur when people in the same discipline from different countries can meet, interact and share research knowledge.

In this context, we like to quote the following remarks of one of our students: 'Overall the experience was wonderful and I highly recommend that students take advantage of these international partnerships and exchange programs. I enjoyed every day, no matter what happened. I also met many different people from throughout the world and developed professional friendships with the many colleagues in medical informatics.'



Fig.1. IΦE Master Classes 2004.

Acknowledgments

We gratefully acknowledge the funding of part of the IΦE program by the European Union (SOCRATES Intensive Programs) and by Land Baden-Württemberg (Baden-Württemberg-Stipendium). It is further impossible to thank all persons who contributed to or participated in one of the activities of IΦE. Therefore, we gratefully acknowledge the contributions of all the students, faculty, and administrators of our partnership since it began in 1999.

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